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DEPARTMENT OF DEFENSE
DEFENSE INTELLIGENCE AGENCY
Washington 25, D. C.

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REPLY TO
ATTN OF DIAPL-1A 0006

2 February 1962

SUBJECT: Report on Implementation of Recommendations of the Joint
Study Group

TO: The Secretary of Defense

REFERENCES: (a) Memo from SecDef, 12 Aug 61, Subj: Specific Responsi-
bilities of the Director, DIA
(b) DIASG 0006, 2 Nov 61
(c) DIAPP-1 00010, 1 Dec 61
(d) DIAPL-1 0002 of 2 Jan 62

1. Reference (a) charged the Director, DIA, with the responsibility of expediting all those recommendations of the Joint Study Group applicable to the Department of Defense other than those for which NSA is responsible, and to submit a monthly report on the status and estimated completion date of each recommendation.

2. The attachment comprises the fourth report in response to Reference (a). It is a complete restatement of the recommendations pertinent to DOD, and actions taken thereon. DOD action has now been completed on six of the subject recommendations.

3. In order to make the report complete and meaningful, a status report on those recommendations for which NSA is responsible is included.


JOSEPH F. CARROLL
Lieutenant General, USAF
Director

1 Atch
Report

DIA review(s) completed.

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REPORT ON THE STATUS OF DOD IMPLEMENTATION OF THE RECOMMENDATIONS OF THE JOINT STUDY GROUP - FEBRUARY 1962

<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
(3) Require JCS to coordinate military intelligence requirements.	The Office of Requirements, DIA, although not fully manned, is now processing all military intelligence requirements originating within DOD.	Completed
(4) Require JCS to coordinate activities of unified and specified commands and be the primary channel for guidance and direction on intelligence matters originating within DOD.	The JCS have prepared and forwarded to SecDef recommendations for strengthening intelligence capabilities of unified and specified commands. One of these recommendations designates DIA as the primary channel for coordination, guidance and direction of the U&S commands in intelligence matters. Further action awaits modification or approval of this plan by the SecDef.	Indefinite
c. NSCIDs, DOD and JCS directives should be revised in accordance with above.	Pertinent NSCIDs were amended in January 1961 to reflect the SecDef responsibilities for intelligence functions rather than the former individual service designations. As the implementation of the DIA activation plan continues, continuing action to amend DOD, JCS and Service directives will be accomplished.	Indefinite
2. Resources required by the JCS and unified commands should be drawn from existing resources of military departments and component commands.	Personnel required in the DIA are being drawn, in large part, from the personnel now assigned to the Service Intelligence agencies in Washington. The JCS have submitted a plan to strengthen the intelligence capabilities of the unified and specified commands. Any	Indefinite

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
2. (continued)	additional requirements for the intelligence resources generated in the implementation of this plan will be considered by the JCS as appropriate.	
3. Closer control of budgeting procedures by the Secretary of Defense.	The Programs Division of DIA has conducted a review of the DIA areas of responsibility of program packages 1963-1967. Revised definitions and procedures for preparation of future program packages, designed to simplify evaluation and review, are now being developed in collaboration with the Asst SecDef (Comptroller) and the Services.	Continuing
4. Initiate policies permitting more rigorous selection and training of personnel assigned to attache and other intelligence activities with rank and position comparable to operational counterparts.	DIA has been assigned responsibility in the field of training and career management of intelligence personnel, military and civilian, within DOD. The Defense Intelligence Personnel Program will be initiated on 1 July 1962.	1 July 1962
5. Encouragement of military services to maintain and develop clandestine collection activities which would be carried out under the coordination of DCI.	DIA will directly encourage the military services to develop and maintain such a capability through: (1) the centralization and allocation of military requirements; (2) development of plans, policies and procedures; (3) overall management responsibility for residual Service intelligence activities.	Continuing

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6. Improvements in SSO system.	Effective 1 January 1962, the DIA SSO absorbed the Joint Staff SSO functions and personnel and assumed the provision of support to OSD and JCS. This is the first step in achieving maximum economy and efficiency in the SSO system. Further studies of the SSO system are in progress.	1 July 1962
7. Re-examination of feasibility of placing more electronic intelligence resources of the unified commands under control of DIRNSA.*	No action is being taken at this time to remove ELINT resources from the operational control of the unified commands and place them under the control of DIRNSA. However, procedures are being worked out so that DIRNSA may exercise technical control over command ELINT resources through the issuance of appropriate NSA Directives to the commands.	Continuing

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8. Strengthen control of DIRNSA over Service Cryptologic Agencies. *	The Director, NSA, has informed the Chiefs of the Service Cryptologic Agencies that he is terminating the arrangement whereby segments of NSA have been under the control of the SCAs. Details incident to this determination are now being resolved.	1 April 1962
9. DOD re-appraise adequacy of R&D programs for electronics intelligence purposes with objective of developing more adequate equipment earliest. *	NSA was a principal participant in the ELINT RDT&E study completed by DDR&E on 9 November 1961. Pending a complete evaluation of the report by SecDef, NSA will assist DDR&E in conducting a status review concerning the actions that the various U.S. Government ELINT RDT&E elements have taken on the technical program recommendations.	Continuing
12. Improve career management for intelligence personnel in military departments.	The DIA will develop programs of career management for both military and civilian personnel. These programs will be initiated by 1 July 1962.	Continuing
13. CIA open its clandestine training facilities as a matter of common concern.	CIA has primary action upon this recommendation. As a result of conferences held in November, CIA is prepared to accept DOD personnel at their clandestine training facilities, once security requirements are met for common basic training. Further action will await determination of the assignment of Defense-wide responsibility for this and other specialized types of intelligence training.	1 April 1962

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16. Establishment of a National Photographic Interpretation Center.	NPIC was established in January 1961 by NSCID 8. The center is functioning as a service of common concern, administered by CIA, with personnel provided by CIA and the military services. Current plans provide for the permanent establishment	Completed
19. Continuing exploitation of intelligence opportunities by [redacted]	As result of the recent actions taken by the JCS, [redacted] now have a greater awareness of intelligence requirements. The activation of the Collection Management Division of the Directorate of Acquisition, DIA, will enable further specific assignments to, and analysis of, the potential collection capabilities of [redacted]	Continuing
26. Coordination of Military Requirements by DOD.	The Office of Requirements, DIA, is now fully operational. It is responsible for integration and validation of all DOD intelligence requirements, assignment of priorities thereto, and maintenance of the DIA Collection Requirements Registry.	Completed
29. Establishment of a Coordination Staff to support DCI in developing solutions to coordination problems.	A Coordination Staff, comprised of an Assistant for Coordination and Deputy Assistant appointed by the DCI; three members assigned from CIA; and one member each from State, Army, Navy, Air Force and NSA; and	Completed

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29. (Continued)	liaison with FBI and AEC has been established. The principal activity of this staff has been assisting the DCI in following the implementation of approved JSC recommendations, particularly those relating to requirements, evaluations, USIB management role, program reviews, Committees, and cost and manpower data. Experience to date has shown that the military representatives to the Staff, together with continuing liaison between DIA and the Staff, are adequate, and that no further augmentation will be required from DIA. It is therefore considered that DOD action on this recommendation is complete.	
30. Reduction in membership of USIB.	The Director, DIA, is an additional member of USIB. However, the office, and USIB membership, of the Assistant Secretary of Defense (Special Operations) was disestablished on 31 October 1961. Further action in reduction in membership of USIB may be taken by the SecDef following full activation of DIA and discussion between the SecDef and DCI.	Indefinite

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34. Transmittal of intelligence guidance to unified commands through channels directed by JCS.	The JCS have forwarded a plan to SecDef in response to his memo of 29 Sep, subj: "Strengthening Unified Command Intelligence Capabilities." The plan recommends the establishment of intelligence channels and authority from DIA, as the JCS agent in intelligence matters to the unified and specified commands.	Indefinite
35. Control by unified commands over intelligence activities of component commands.		
39. More effective coordination of research and development activities for intelligence purposes.	DOD Directive 5105.21 charged the Director, DIA, with the development of DOD intelligence research and development requirements. Manning of the Research and Development Division of the Hq Staff has been delayed due to a shortage of qualified and cleared personnel in this area. It is anticipated that by 1 March 1962 manning will be sufficient to initiate liaison, with CIA and the Services, which will lead to more effective coordination of intelligence R&D.	Continuing
42. Establishment by the intelligence community of specific arrangements for planning its work and anticipating its problems.	The assigned responsibilities of DIA in the over-all coordination, management and program review of all DOD intelligence activities provides a specific arrangement for planning the work of military intelligence. DIA will, by means of representation on USIB and USIB committees, coordinate this military intelligence effort with that of the other members of the Intelligence Community. This will be particularly applicable in the extensive studies initiated by the USIB Committee on Documentation to achieve greater compatibility and efficiency in the processing of intelligence data.	Continuing

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* Information for 7-8-9 provided by
Director, NSA

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NUMBER OF ATTACHMENTS			

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